Academic Program Review Pilot Draft – updated July 2016

Academic	Program Review			
Five-Year F	Report			
Due Date:	October 15			
To be subr	nitted by the Depa	rtment Chair to Dr.	Duke Jones, Asso	ociate Provost for University Effectiveness
Name:	Tim DeClue	Department:	CIS	Date: <u>1/17/17</u> Year of Cycle: <u>5</u>

The Academic Program Five-Year Report has two parts: student learning and program effectiveness. You are reporting on data collection and other assessment activities from the four years. Your response is intended to provide an in-depth analysis of your quantitative and qualitative data that ultimately leads to meaningful improvements in both student learning and program effectiveness.

Meta-analysis related to Student Learning:

1. What have you learned about your students and your PLSLOs? What implications result from this?

The 10 student learning objectives (PLSLOs) for all students in the SBU Computer and Information Sciences Department are listed below:

- 1. An ability to apply knowledge of computing and mathematics appropriate to the discipline
- 2. An ability to analyze a problem, and identify and define the computing requirements appropriate to its solution
- 3. An ability to design, implement, and evaluate a computer-based system, process, component, or program to meet desired needs
- 4. An ability to function effectively on teams to accomplish a common goal
- 5. An understanding of professional, ethical, legal, security and social issues and responsibilities
- 6. An ability to communicate effectively with a range of audiences
- 7. An ability to analyze the local and global impact of computing on individuals, organizations, and society
- 8. Recognition of the need for and an ability to engage in continuing professional development
- 9. An ability to use current techniques, skills, and tools necessary for computing practice
- 10. An ability to apply design and development principles in the construction of software systems of varying complexity

The curriculum is designed to enable the PLSLOs. Table 1 (below) shows the relationship of the courses in the student outcomes and their supporting required courses in the computer science curriculum. The student learning objectives (outcomes) appear on the Department website, and are a part of the syllabus template used by the CIS Department. The outcomes appear in the syllabi for the CIS core courses required for all CIS students.

				0						
Courses	Sem	Fnd	CS1	CS2	Net	ISAD	DB	ADS	MO	CIS
Outcomes	CIS	4462								
	1001	1033	1144	1154	2013	2213	3323	3333	3413	4472
1.			Х	Х				Х		
2.			Х	Х	Х	Х		Х		Х
3.			Х	Х	Х	Х	Х			Х
4.		Х		Х	Х	Х				Х
5.	Х	Х			Х	Х				
6.	Х				Х	Х				Х
7.	Х	Х								
8.	Х									Х
9.							Х		Х	Х
10.			Х						Х	Х

Table 1: PLSLOs	and supporting	curriculum	components
		Cul LICULULL	COMPONENCE

The tools used to assess the PLSLOs from Table 1 are detailed below in Table 2.

Table 2: PLSLOs and supporting currie	culum components
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Assessment Process & Description	Frequency	Documentation & Maintenance
Student Outcome Survey	Fach Spring	The anonymous paper surveys are kent in a
Students Assessing The Program	Lach Spring	filing cabinet in the Department Chair's office
The outcome survey is administered to graduating		The tabulated results are kept in a spreadsheet
soniors. The outcome survey consists of the student		on a shared network drive. The survey was
seniors. The outcome survey consists of the student		begun to address formative assessment needs
outcomes (1-10) and a 4 point scale of sen-assessed		begun to address formative assessment needs.
achievement. Results and proposed curriculum		
changes are discussed at the appropriate assessment		
meeting (fall or spring).	X 7 1	
Major Field Test	Yearly	The MFT is administered and maintained by
Program Comparison to Other Programs		the Office of Institutional Effectiveness.
The ETS' Major Field Test (MFT) is a nationally-		Results are tabulated by ETS and reported back
normed exam providing comparative data and		to the University. Scores for individual
percentile ranking information with other		students and for the CIS Department as a
institutions granting degrees in computer science.		whole are kept on the University's Portal.
Institutional scores and proposed improvement		
measures are discussed each spring assessment		
meeting.		
Student Artifacts from Capstone Course	Annually	Each senior project team of 2-5 students is
Program Assessing The Students	Each Spring	required to produce both a digital and printed
The senior capstone sequence (CIS4462 and		version of their senior project documents. The
CIS4472) results in a series of artifacts contained in		printed documents are kept for a year in the
a portfolio useful for assessing the student		Department Chair's office, then bound and
outcomes. These artifacts are assessed by the entire		placed in the Department Library. Digital
CIS faculty with a common rubric. Results are		copies are kept on a departmental external
discussed and improvement measures proposed in		hard-drive.
the assessment meetings each semester.		
Course Pass Rates	Annually	The CIS1154 course pass rate is calculated
Program Assessing The Students		each fall and spring.
CIS1154 (Computer Science 2) is a core course and		
prerequisite for the largest number of succeeding		
courses of all courses in the CIS Department		
curriculum. The pass rate for this course is a		
significant indicator of success for the students in		
the CIS Department		
Alumni Survey and Feedback	Annually	The anonymous paper surveys are kept in a
Alumni Assessing the Program	Each Fall	filing cabinet in the Department Chair's office.
The CIS Department hosts an alumni advisory board		The tabulated results are kept in a spreadsheet
each fall for alumni who have graduated between 1		on a shared network drive. Feedback is
and 5 years previously. A survey is administered at		recorded in the minutes of the Alumni
each meeting of the Alumni Advisory Board.		Advisory Board and posted on the shared
Results and proposed changes are discussed at the		network drive.
fall assessment meeting.		
Industry Advisory Board Feedback	Annually	Feedback is recorded in the minutes of the
Program Comparison to Other Programs	Each Spring	Industry Advisory Board and posted on the
The CIS Department hosts an Industry Advisory	1.0	shared network drive.
Board each spring for companies who regularly hire		
alumni of the CIS Department.		

Each student learning objective (outcome) and the assessment practices associated with the student outcome are shown below.

Student Learning Objective (SO) 1: An ability to apply knowledge of computing and mathematics appropriate to the discipline. Educational Strategies from Table 1: 1144, 1154, 3333						
Assessment Process	Expected Attainment	Results Summary	Data Collection	Analysis		
External/ Summative: Major Field Test	>= 50 th percentile	CIS MFT Percentile	Annual	Computer Information science graduates perform well on the major field test consistently scoring as a group above the national average.		
Internal/ Formative CIS1154 Pass Rate	70% of students should pass CIS1154 with a C or better (CIS1154 is the prerequisite for a majority of CIS courses)	CI51154 Pass Rate C grade or better	Annual	The data showed continuing success in achieving the expected level of attainment.		
External/ Summative: (2015 was the first year assessed)	Mean score should >= 3.0 on 1-5 scale. Given to alumni on alumni advisory board. This group changes yearly.	Year/Mean 2015: 4.5 2016: 4.3	Annual in Fall	Survey results exceeded the expected level of attainment.		
Internal/ Summative: Exit Exam	Mean score should >= 3.0. Given to seniors in capstone course.	Student Outcome 1 Exit Exam Assessment 3 2.05 3 3.38 2 3.05 3 3.38 1 2014 2015 2016 2017	Each Spring	Survey results exceeded the expected level of attainment in the three most recent years.		

An ability to analyze a problem, and identify and define the computing requirements appropriate to its solution. Educational Strategies from Table 1: 1144, 1154, 2213, 3333, 4462, 4472						
Assessment Process	Expected Attainment	Results Summary	Data Collection	Analysis		
Internal/ Summative: Senior Project Rubric	All teams should receive a mean score >= 3 on Requirements Section of rubric. Note: the target score was >= 4 prior to 2015.	Student Outcome 2 Requirements Section - Sr Project Rubric 4 3 2 2 2 2 2 2 2 2 2 2 2 2 2	Each Spring	The Requirements Section of the Rubric assesses performance related to problem definition and requirements.		
Internal/ Formative CIS1154 Pass Rate	70% of students should pass CIS1154 with a C or better (CIS1154 is the prerequisite for a majority of CIS courses)	CIS1154 Pass Rate C grade or better	Annual	The data showed continuing success in achieving the expected level of attainment.		
External/ Summative: Alumni Survey (2015 was the first year assessed)	Mean score should >= 3.0 on a 1-5 scale. Given to alumni on alumni advisory board. This group changes yearly.	Year/Mean 2015: 4.67 2016: 4.10	Annual in Fall	Survey results exceeded the expected level of attainment.		
Internal/ Summative: Exit Exam	Mean score should >= 3.0. Given to seniors in capstone course.	Student Outcome 2 Exit Exam Assessment	Each Spring	The results, while close, do not exhibit the level of attainment desired. This area remains a continuing topic during curriculum meetings.		

STUDENT LEARNING OBJECTIVE (SO) 2:

STUDENT LEARNING OBJECTIVE (SO) 3:

An ability to design, implement, and evaluate a computer-based system, process, component, or program to meet desired needs

Educational Strategies from Table 1: 1144, 1154, 2213, 3323

Assessment Process Internal/ Summative: Senior Project Rubric	Expected Attainment All teams should receive a mean score >= 3.0 on Total Score of the rubric. Note: prior to 2014- 15, the target score was 4.0.	Results Summary Student Outcome 3 Exit Exam Assessment	Data Collection Each Spring	Analysis The expected level of achievement was attained.
External/ Summative: Alumni Survey (2015 was the first year assessed)	Mean score should >= 3.0 on a 1-5 scale. Given to alumni on alumni advisory board. This group changes yearly.	Year/Mean 2015: 4.42 2016: 4.20	Annual in Fall	Survey results exceeded the expected level of attainment.
Internal/ Formative CIS1154 Pass Rate	70% of students should pass CIS1154 with a C or better (CIS1154 is the prerequisite for a majority of CIS courses)	CIS1154 Pass Rate Cgrade or better	Annual	The data showed continuing success in achieving the expected level of attainment.

STUDENT LEA	STUDENT LEARNING OBJECTIVE (SO) 4:						
An ability to function effectively on teams to accomplish a common goal							
Educational Strat	egies from Table 1:1033,	1154, 2213, 3313, 4462/72					
Assessment Process	Expected Attainment	Results Summary	Data Collection	Analysis			
Internal/	All teams should	Student Outcome 4 Presentation Section - Sr Project Rubric	Each Spring	The presentation section			
Summative:	receive a mean score	4		assesses, via information			
Senior Project	>= 3 on	3.04 3.19		presented, the success of			
Rubric	Presentation			the team in			
(Presentation)	Section of rubric	2		accomplishing the goal of			
				a successful project. The			
		2014 2015 2016 2017		score exceeds the target.			
External/	Mean score should	Year/Mean	Annual in	Survey results exceeded			
Summative:	>= 3.0 on a 1-5 scale.	2015: 4.5	Fall	the expected level of			
Alumni Survey	Given to alumni on	2016: 4.2		attainment.			
(2015 was the	alumni advisory						
first year	board. This group						
assessed)	changes yearly.						
Internal/	70% of students	CIS1154 Pass Rate	Annual	The data showed			
Formative	should pass CIS1154	100%		continuing success in			
CIS1154 Pass	with a C or better	80%		achieving the expected			
Rate	(CIS1154 is the	50%		level of attainment.			
	prerequisite for a	50%					
	majority of CIS	0% 2014 2015 2016 2017					
	courses)						
Internal/	Mean score should	Student Outcome 4 Exit Exam Assessment	Each	Survey results exceeded			
Summative:	>= 3.0. Given to	4 3.7 3.59	Fall/Spring	the expected level of			
Exit Exam	seniors in capstone	3.15 3.29		attainment.			
	course.						
		2					
		2014 2015 2016 2017		1			

STUDENT LEARNING OBJECTIVE (SO) 5:

An understanding of professional, ethical, legal, security and social issues and responsibilities Educational Strategies from Table 1: 1001, 1033, 2213, 3313, 4462, 4472

Assessment Process	Expected Attainment	Results Summary	Data Collection	Analysis
External/	Mean score should	Year/Mean	Annual in	Survey results exceeded
Summative:	>= 3.0. Given to	2015: 3.91	Fall	the expected level of
Alumni Survey	alumni on alumni	2016: 3.90		attainment, but because
(2015 was the	advisory board. This			this score was the lowest
first year	group changes			recorded for the survey,
assessed)	yearly.			the faculty will address
				this value in the fall
				assessment meeting.
Internal/	Mean score should	Student Outcome 5	Each Spring	Survey results exceeded
Summative:	>= 3.0. Given to	4		the expected level of
Exit Exam	seniors in capstone	3.55 3.32 3.24		attainment for the last
	course.	2 291 2 2016 2015 2017		three years.

STUDENT LEARNING OBJECTIVE (SO) 6: An ability to communicate effectively with a range of audiences

Educational Strategies from Table 1: 1001, 2213, 3313, 4462, 4472

Assessment Process	Expected Attainment	Results Summary	Data Collection	Analysis
Internal/	All teams should	Student Outcome 6 Presentation Section - Sr Project Rubric	Each Spring	Assessment showed
Summative:	receive a mean score	4		satisfaction of the
Senior Final	>= 3 on the	3.04 3 3.19		learning outcome based
Presentation	Presentation	3		on student professional
Rubric	Section of rubric			presentation of the
				senior project.
		2014 2015 2016 2017		
External/	Mean score should	Year/Mean	Annual in	Survey results exceeded
Summative:	>= 3.0. Given to	2015: 4.67	Fall	the expected level of
Alumni Survey	alumni on alumni	2016: 3.90		attainment, this score is
(2015 was the	advisory board. This			lower than expected and
first year	group changes			will be discussed in the
assessed)	yearly.			fall assessment meeting
				and monitored.
Internal/	Mean score should	Student Outcome 6	Each Spring	Survey results exceeded
Summative	>= 3.0. Given to	4		the expected level of
Exit Exam	seniors in capstone	3.23		attainment for the past
	course.	3 2.9 3		two years.
				5
		2		
		2014 2015 2016 2017		
	1	1		1

STUDENT LEARNING OBJECTIVE (SO) 7:

An ability to analyze the local and global impact of computing on individuals, organizations, and society Educational Strategies from Table 1: 1001, 1033, 4462, 4472

Assessment Process External/ Summative: Alumni Survey (2015 was the first year assessed)	Expected Attainment Mean score should >= 3.0. Given to alumni on alumni advisory board. This group changes yearly.	Results Summary Year/Mean 2015: 4.3 2016: 4.0	Data Collection Annual in Fall	Analysis Survey results exceeded the expected level of attainment.
Internal/ Summative: Exit Exam	Mean score should >= 3.0 on a 4.0 scale. Given to seniors in capstone course.	Student Outcome 7 Exit Exam Assessment	Each Spring	Assessment results exceeded the expected level of attainment.

STUDENT LEARNING OBJECTIVE (SO) 8:				
Recognition of the need for and an ability to engage in continuing professional development				
Educational Strat	Educational Strategies from Table 1: 1001, 4462, 4472			
Assessment Process	Expected Attainment	Results Summary	Data Collection	Analysis
External/	Mean score should	Year/Mean	Annual in	Eleven respondents.
Summative:	>= 3.0. Given to	2015: 4.19	Fall	Survey results exceeded
Alumni Survey (2015 was the first year assessed)	alumni on alumni advisory board. This group changes yearly.	2016: 3.6		the expected level of attainment.
Internal/	Mean score should	Student Outcome 8 Exit Exam Assessment	Each Spring	Survey results show the
Summative:	>= 3.0. Given to	4		beginning of a
Exit Exam	seniors in capstone course.	3 2 2 1 2 2014 2015 2016 2017		downward trend. Discussion at the spring assessment meeting concluded students are unaware of professional development activities (career fairs, presentations, guest speakers, etc.). Therefore greater emphasis will be placed on why these activities exist and communicated to the students. Further discussion below.

STUDENT LEARNING OBJECTIVE (SO) 9:

An ability to use current techniques, skills, and tools necessary for computing practice. Educational Strategies from Table 1: 2233, 2253, 3333, 4462, 4472

	-			
Assessment Process	Expected Attainment	Results Summary	Data Collection	Analysis
External/	Institutional Score		Annual	The Computer science
Summative:	$>= 50^{\text{th}} \text{ percentile}$			Major Field Test is
Major Field Test		CIS MFT Percentile		updated every 4-5 years
		100		to remain current with
				regard to computing
		20		Science graduates have
		0 2008 2009 2010 2011 2012 2013 2014 2015		consistently exceeded
				the expected level of
				attainment.
External/	Mean score should	Year/Mean	Annual in	Survey results exceeded
Summative:	>= 3.0. Given to	2015: 4.67	Fall	the expected level of
Alumni Survey	alumni on alumni	2016: 4.30		attainment.
(2015 was the	advisory board.			
first year	This group changes			
assessed)	yearly.			
Internal/	Mean score should	Student Outcome 9 Exit Exam Assessment	Annual	Assessment results
Summative:	>= 3.0. Given to	4		exceeded the expected
Exit Exam	seniors in capstone	3.05 3		level of attainment in
	course.			all but one year.
		2		
		1		
		2014 2015 2016 2017		
		1	1	

STUDENT LEARNING OBJECTIVE (SO) 10:

An ability to apply design and development principles in the construction of software systems of varying complexity.

Educational Strategies from Table 1: 1144, 1154, 2213, 4462, 4472

Assessment Process	Expected Attainment	Results Summary	Data Collection	Analysis
Internal/	90% of seniors	Year/% Passing	Each Spring	This course can only be
Summative:	should complete	2010: 100%	1 0	reached after applying
Direct	4472 with a grade	2011: 92% (11/12)*		design and
Assessment of	of C or better.	2012: 100%		development principles
Senior Project		2013: 100%		to systems of varying
Artifacts.		2014: 100%		complexity in 1144,
		2015: 100%		1154, 2213, 4462 and
		2016: 100%		4472.
		2017: 100%		
		*NOTE: One student failed the		
		course due to attendance		
		requirements and retook it		
		successfully the following year.		
External/	Mean score should	Year/Mean	Annual in	Survey results exceeded
Summative:	>= 3.0. Given to	2015: 4.1	Fall	the expected level of
Alumni Survey	alumni on alumni	2016: 4.0		attainment.
(2015 was the	advisory board.			
first year	This group			
assessed)	changes yearly.			
Internal/	70% of students	CIS1154 Pass Rate	Annual	The data showed
Formative	should pass	100%		continuing success in
	CIS1154 with a C	20% 20		achieving the expected
	or better (CIS1154	60%		level of attainment.
	is the prerequisite	20%		
	for a majority of	10%		
	CIS courses)	2014 2015 2016 2017		
Internal/	All teams should	Student Outcome 10 Design Section - Sr Project Rubric	Each Spring	Survey results exceeded
Summative:	receive a mean	4		the expected level of
Senior Project	score ≥ 3 on the	3.05 3.21 3.22 3.2		attainment.
Rubric	Design Section of			
	rubric	2		
		2014 2015 2016 2017		

What we have learned: Based on the assessment of the PLSLOs, the CIS Department has learned the following:

Learning objectives are assessed using a variety of instruments and approaches including direct assessment of student artifacts, indirect assessment through surveys, both internal and external assessment, and with annual and longitudinal assessment. The available data (shown above in previous section) presents strong evidence that the learning objectives are being met via the target score achievement.

During the fall assessment meeting these scores were discussed. The CIS Department observed the following:

- All scores are above the median, reflecting strength of satisfaction.
- Weaker areas included professional development (h) and the soft skills (e, f)

These observations lead to the following conclusions:

- The PLSLO's remain appropriate for the majors housed in the CIS Department.
- The scores indicate the CIS Department is effective in enabling CIS Department students to satisfy these objectives.

Implications: While assessment activities will continue to provide insight and guidance, at present the CIS Department has a well-aligned curriculum for enabling student to satisfy the PLSLOs.

1. What have you learned about your teaching effectiveness? What implications result from this?

Teaching is effective in the SBU CIS Department. Four metrics are cited.

<u>Placement Rate</u>: The SBU CIS Department alumni have had a 100% in-discipline placement rate within 90 days of graduation for the past three years. It is reasonable to assume some positive causal effect between effective teaching and placement. Effective teaching positively influences effective learning; effective learning positively affects preparedness and prepared graduates are easily placed.

<u>MFT Scores</u>: The SBU CIS Department is housed in the Robert W. Plaster College of Business and Computer Science. Every student in the College takes the Major Field Test (MFT) including computer science and computer information science majors. The graduates of the Robert W. Plaster College of Business and Computer Science have scored at or above the 85th percentile on the MFT 11 out of the last 12 semesters.

<u>Pass rate for CIS1154 and CIS4462/72</u>: The pass rate for students earning a C grade or better in CIS1154 is shown below. One hundred percent of students passed CIS4462/4472 (senior capstone project) 11 out of the last 12 years.



<u>Graduation Rate</u>: the graduation rate from the SBU CIS Department ranges over the last five years from a low of 55% to a high of 71%. The three-year average is 65%.

2. How effective has the program been in ensuring student learning throughout the students' experiences (regardless of location or mode of learning)? How will you improve your effectiveness?

Please refer to the meta-analysis related to PLSLO's in the prior section.

3. Based on your findings, how have you revised your PLSLOs, curriculum map, and assessment plan? (Submit revised plan)



The SBU CIS Department assessment plan in its revised state is illustrated below:

• The CIS Department faculty agreed the current PLSLO's, curriculum, curriculum map and assessment plan are effective and appropriate to achieve the student outcomes.

4. What do you need to implement your revised plan?

Since the current plan is adequate, there are no new needs.

1. What are the trends related to enrollment, retention, and graduation?



CIS Department Growth Numbers of Declared Majors each Fall

Enrollment: In general, the trend for enrollment in the computing sciences continues to climb. The number of students majoring in CS/CIS/WSD at SBU has grown 11 out of the last 14 years and in the most recent year the size of the department student count grew over 20% between the fall of 2016 and the fall of 2017.

<u>Retention and Graduation</u>: The graduation rate shown below is calculated by dividing the number of entering freshmen by the number of graduates four years later. While this percentage is not perfect—some freshmen will take longer and others less time to graduate—it is a useful metric to illustrate the *graduation rate*. As can be seen, the graduation rate from the SBU CIS Department ranges over the last five years from a low of 55% to a high of 71%. The three-year average is 65%.

A second metric meant to illustrate *retention* is calculated and shown below. The percent of total students graduated each year is the number of graduates divided by the total number of students in the program. If every student were retained and graduated, 25% of the students would graduate each year. Again, this cannot be a perfect calculation, but it does roughly illustrate the trend. In the three years shown, the mean was 21%

Year →	2015	2016	2017	Mean
Freshmen*	28	31	34	31
Graduates	20	21	19	20
Retention to	23%	22%	19%	21%
Graduation				
Graduation	71%	68%	55%	65%
Rate				

* The freshmen numbers are taken from the cohort of students who should have graduated in the year indicated given an expected 8 semester progression.

2. What will we do to address the trends related to enrollment, retention, and graduation?

- The trends indicate a strong, vibrant and growing department. Over the last three years, on average, 65% of entering freshmen graduated and 21% of the students graduated from the CIS Department each year.
- To continue the positive trends, the CIS Department has
 - a. Designed a new undergraduate major in cybersecurity. The trends indicate increasing numbers of high school students will choose to major in a computing degree; therefore additional options for the increasing numbers makes sense.
 - b. Proposed a graduate degree in computer science. With additional students and higher demands, some of the more talented students will naturally choose to complete a graduate degree.
 - c. Proposed new faculty positions be added to address the growing numbers of students in the CIS Department. Thus far, these positions have not been approved.
 - d. Attempted to implement a mentoring program, thus far unsuccessful.

3. What are the trends related to staffing, facilities, and budget?

<u>Staffing</u>: Staffing has not matched the growth in student numbers. With the approval of the cybersecurity program, it is expected that a mini-spike even greater than the steady, strong growth already experienced will occur in 2017-18 and 2018-19. The cybersecurity program will be in jeopardy due to simple load limits without additional faculty. A new faculty position has not been approved for the CIS Department since 2012-13 even though student numbers have grown 15% during that time (89 majors in 2012-13 compared to 105 majors in 2015-16).

Facilities: Facilities are a strength of the program due to the renovation of Taylor Hall. However, the UI/UX Lab space was not included in the renovation budget, therefore it remains empty.

<u>Budget</u>: The operations budget has trended downward for several years. With the addition of the cybersecurity program—a program which will require a significant outlay for appropriate hardware and software—this trend should be reversed.



4. What will we do to address the trends related to

staffing, facilities, and budget? Are the resources adequate to meet the program effectiveness goals? (If the response is to request additional faculty, staff, facilities, and/or budget, include data which supports this request.)

<u>Staffing</u>: A new faculty position resulting only from growth in student numbers has been requested annually for the fall of 2017 each budgeting cycle since 2013-14. The data shows that enrollment in the CIS Department has increased 5 of the last 6 years and 10 of the last 13 years.

With the addition of a new major, the need becomes even greater. It is possible that the decline in enrollment between the fall of 2015 and the fall of 2016 was due to an inability to adequately service the academic and instructional needs of the students in the Department.

CIS Department Growth Numbers of Declared Majors each Fall



5. What have you learned about your advising effectiveness?

The strongest measure of advising effectiveness is the graduation rate (see the table under "Meta-analysis," question 1). The graduation rate for the CIS Department is strong and indicates high effectiveness in advising. During the assessment meeting in December of 2016, however, it was noted that advising will be changed beginning with the fifth degree program housed in the CIS Department (CS, CIS, WEBD, CSec, and CSEd), the Department should consider assigning advisees to advisors who advise students only in one major.

6. What have you learned from alumni?

The CIS Department invites a 10-member alumni advisory board to attend a board meeting each fall. During the meeting the advisory board is surveyed about the ten PLSLO's listed specifically in question 1 of this section. The scores range from 1 (very weak) to 5 (strong evidence observed). The results are shown below:



During the fall assessment meeting these scores were discussed with improvement strategies implemented as described elsewhere in this document. The CIS Department observed the following:

- All scores are above the median (3), reflecting a positive score
- Weaker areas in the most recent year included professional development (8) and the soft skills (5)

7. Given the institutional data set, what are the two biggest threats to the program? How will you address those threats?

The two biggest threats are:

- a. Uncontrolled growth: Growth in student numbers without growth in faculty. This threat, if fully realized, will result in lower quality instruction, student flight to other programs and loss of valuable faculty due to working conditions.
- b. Budget. Without a rising budget to meet the rising student numbers similar issues as noted in a.) will occur.

8. If you have outside accreditation, what did you learn from your last accreditation visit/review?

• The computer science program underwent initial accreditation in 2013 and was ultimately accredited without any findings. During the visit, however, several observations were made related to consistency of assessment practices. These practices were revised at that time and continue to be in place.

9. How do your program effectiveness goals need to be revised as a result of these findings?

The effectiveness goals continue to be discussed and revised annually. No changes were warranted following the last assessment meeting in May of 2017.

Academic Program Review Rubric for Providing Feedback on the Five-Year Report Due Date: November 15 To be submitted by a Reviewer to Dr. Duke Jones, Associate Provost for University Effectiveness

Reviewer Name:	Date:

Program Name: Year of Cycle: 5

Criterion – Student Learning	Quantitative Feedback Likert Scale	Qualitative Feedback Justification of Rating
The program has effectively analyzed data and information regarding students and their learning, and the analysis has led to meaningful results and/or improvements.	 5 - strongly agree 4 - agree 3 - neutral 2 - disagree 1 - strongly disagree 	
The program has effectively analyzed data and information regarding teaching effectiveness, and the analysis has led to meaningful results and/or improvements.	 5 - strongly agree 4 - agree 3 - neutral 2 - disagree 1 - strongly disagree 	
The program has effectively analyzed data and information regarding student learning across all locations and modalities, and the analysis has led to meaningful results and/or improvements.	 5 - strongly agree 4 - agree 3 - neutral 2 - disagree 1 - strongly disagree 	
The program has adequately updated the PLSLOs, curriculum map, and assessment plan based on the analysis.	 5 - strongly agree 4 - agree 3 - neutral 2 - disagree 1 - strongly disagree 	
The program has described their needs for implementing the revised plan.	 5 - strongly agree 4 - agree 3 - neutral 2 - disagree 1 - strongly disagree 	Does this list require additional resources?
Overall, the program has thoroughly and effectively implemented their plan, has gathered and analyzed data, and has made meaningful improvements that will ultimately improve student learning.	 5 - strongly agree 4 - agree 3 - neutral 2 - disagree 1 - strongly disagree 	

Criterion – Program Effectiveness	Quantitative Feedback Likert Scale	Qualitative Feedback Justification of Rating
The program has effectively analyzed trends regarding enrollment, retention, and graduation, and the analysis has led to meaningful results and/or improvements.	 5 - strongly agree 4 - agree 3 - neutral 2 - disagree 1 - strongly disagree 	
The program has effectively analyzed trends related to staffing, facilities, and budgeting, and the analysis has led to meaningful results and/or improvements.	 5 - strongly agree 4 - agree 3 - neutral 2 - disagree 1 - strongly disagree 	
The program has effectively analyzed data and information regarding advising effectiveness, and the analysis has led to meaningful results and/or improvements.	5 – strongly agree 4 – agree 3 – neutral 2 – disagree 1 – strongly disagree	
The program has effectively analyzed data and information regarding alumni (student outcomes), and the analysis has led to meaningful results and/or improvements.	5 – strongly agree 4 – agree 3 – neutral 2 – disagree 1 – strongly disagree	
The program has identified, described, and responded to the most significant threats to the program.	 5 - strongly agree 4 - agree 3 - neutral 2 - disagree 1 - strongly disagree 	
If the program has outside accreditation, then the program included an analysis of what was learned from the last accreditation review/visit.	 5 - strongly agree 4 - agree 3 - neutral 2 - disagree 1 - strongly disagree Not Applicable 	
The program has adequately revised program the strategic plan for the department as a result of these findings. (Required documentation should be attached)	5 – strongly agree 4 – agree 3 – neutral 2 – disagree 1 – strongly disagree	
Overall, the program has thoroughly and effectively implemented their plan, has gathered and analyzed data, and has made meaningful improvements that will ultimately improve program effectiveness.	5 – strongly agree 4 – agree 3 – neutral 2 – disagree 1 – strongly disagree	